



Crisis and Opportunity

The Climate Transition

VC Investing

VC in NZ & Australia

Team to deliver

Experienced VC

Track Record

Climate Team

High returns and Targeting 25%+ IRR

High Impact:

- 1 million tonnes CO2-e per \$50m
- Team to measure
- Formal reporting

Very high return opportunities:

- MGA Thermal + Cleanery investments
- Pipeline \$500m, 150 firms



Bridgewest Biotech Portfolio

Overview of capabilities & portfolio companies

December 2022

BRIDGEWEST —— GROUP

Selective and Individual Approach

"While growing and operating our mature businesses we identify problems and gaps in the biotechnology and deeptechnology industries and cofound start-ups to meet those needs for the global marketplace."

- Massih Tayebi

- Work with companies in sectors where we have appreciable industry expertise and where we can add tangible value
 - o Chart a path to achieve successful growth
 - Improve operational efficacy
 - Facilitate business relationships and new resources
- Empower companies who share our vision for transformative advancements
- Experience and know-how at every stage of investment from pre-seed financing to LBO turnarounds of mature companies
 - O Successful co-founder of numerous biotech and deep-tech ventures
 - Wide range of operational capabilities
- Shape the investment to best suit the needs of the portfolio company
 - No preset deal structures
 - We are not beholden to other investors





Workshops don't work.

Leadership training ineffective and too hard to apply
- HBR 2016. The great training robbery Leadership training ineffective Training isn't delivering the soft skills 50% needed for personal guidance
- HBR 2019 The future of leadership development Industry hasn't changed it's approach: 2023? content-driven and instructor-led





Offer.

Current valuation 8x ARR:

US\$10m

Seeking

\$US2m for 20% equity



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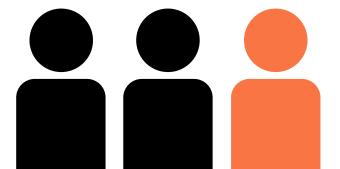
Growing Sales by Growing Salespeople



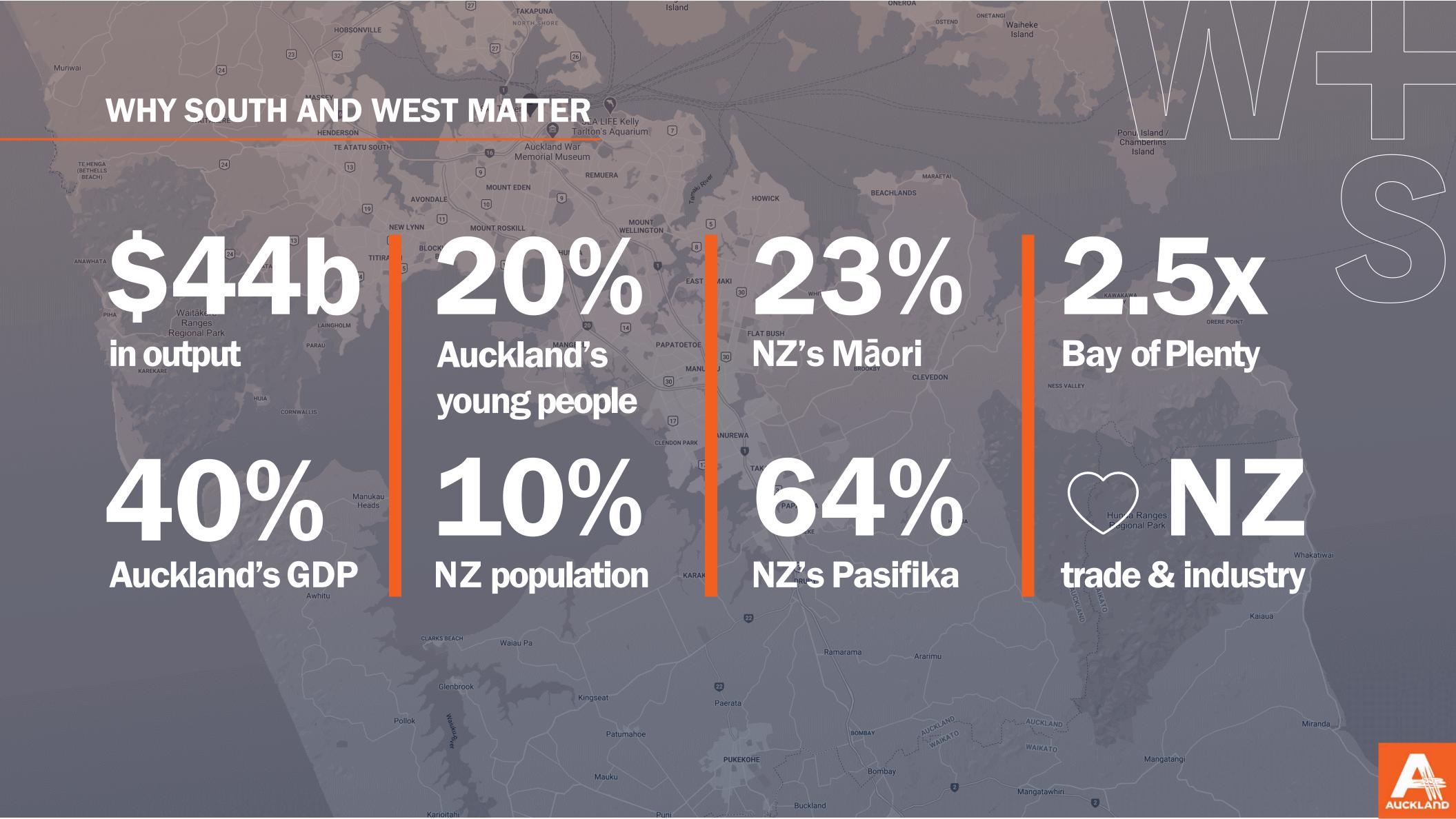


The first sales hires are some of the hardest for growth companies to get right...

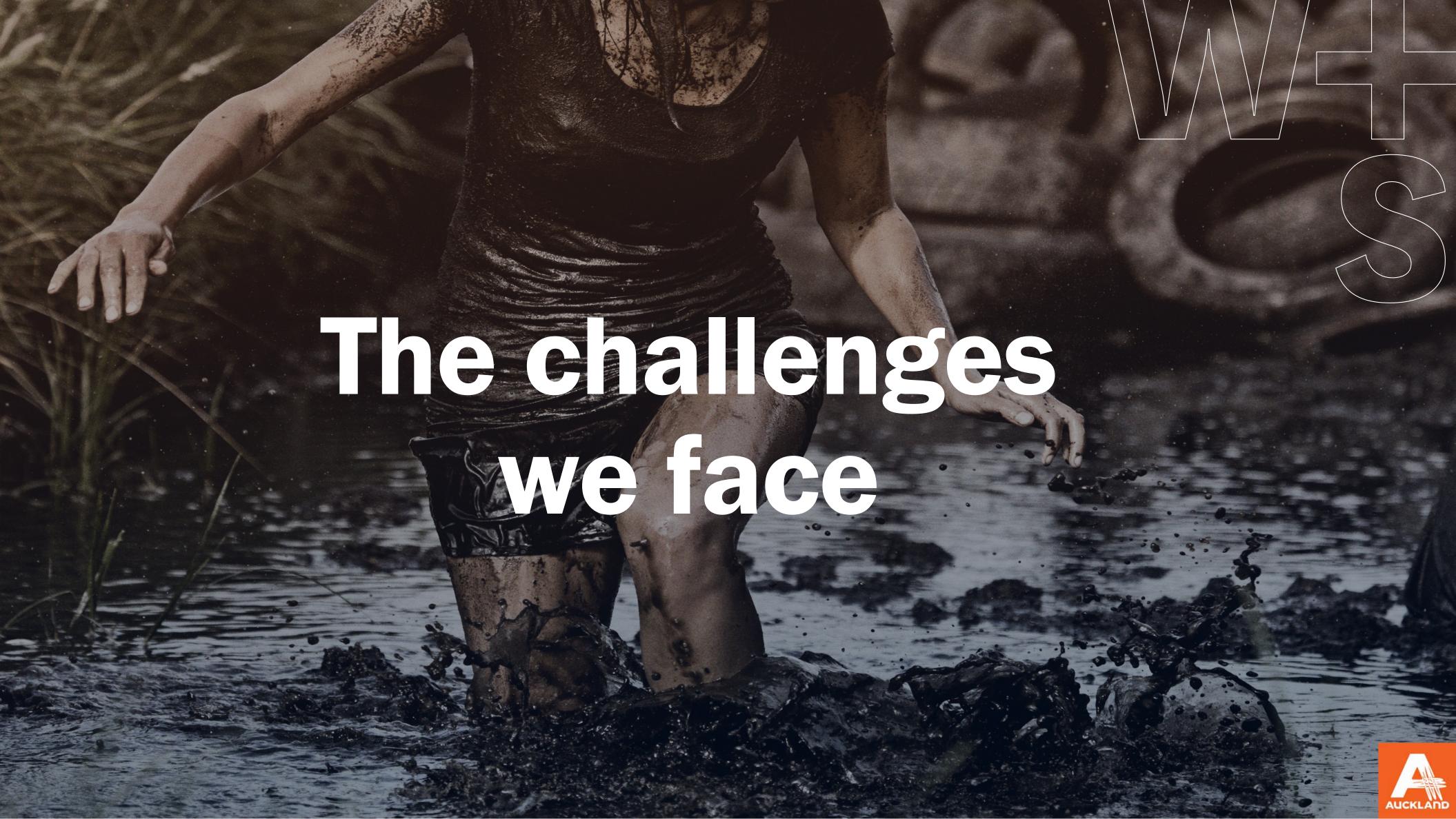
2 out of 3 salespeople do not hit their quota every year...

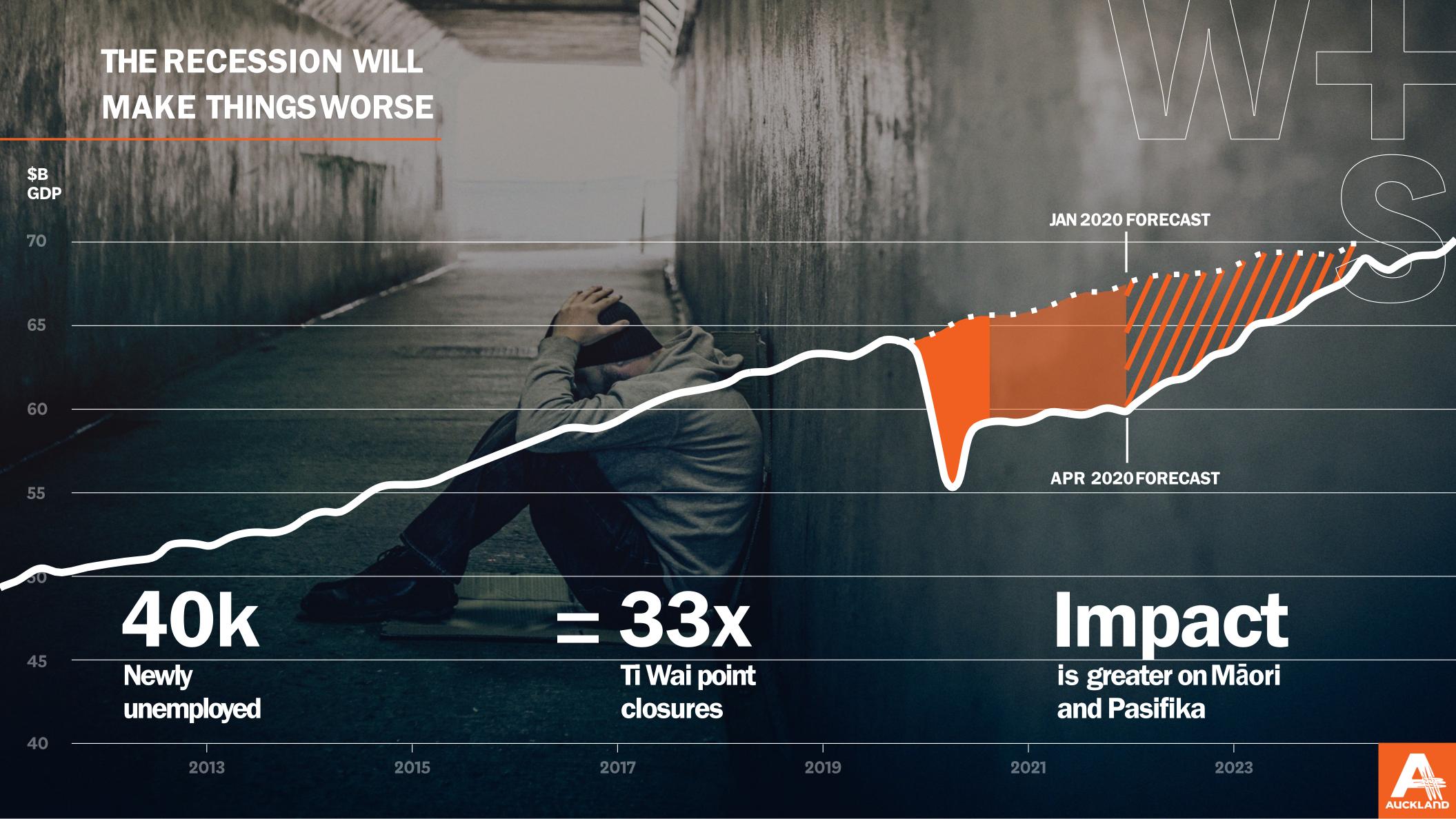












IMPACT PROJECT: SARRP

WASTE SOLUTIONS: PROOF OF CONCEPT

SBN CALCULATES
CIRCULAR ECONOMY VALUE:

\$8.8B

BACK TO AUCKLAND

\$73M

RECOVERED RESOURCES

1000s OF JOBS

OPERATIONS, MAINTENANCE AND PERIPHERAL BUSINESSES:

DECONSTRUCTION,

INNOVATIONS AND NEW PRODUCTS

10,000T

REUSE: 296 Jobs

RECYCLING: 36 Jobs

ONITED STATES TO NORIVING TO NO PROPERTY AND AGENCY OF THE PROTECTION A

CREATING ADDITIONAL

75 JOBS

50 % OF
LANDFILL

INITIAL TRIALS

50 JOBS

WASTE DIVERTED FROM LANDFILL

TONNES

MORE CENTRES

ARE NOW OPERATING

MATERIALS

USED FOR LOCAL
INFRASTRUCTURE

SOUTH AUCKLAND RESOURCE RECOVERY PARK

RECYCLING | UPCYCLING | SALE OF MATERIALS

EDUCATION | BUSINESS INCUBATION

GREEN JOB TRAINING ATSCALE

1.6M TONNES

CONSTRUCTION AND DEMOLITION

800,000T

LEVY INCREASES: \$60/TONNE

\$48M

SARRP

10-15 Ha

JOINTLY OWNED BY:

COMMUNITY | MĀORI AND PASIFIKA BUSINESSES

THE PUBLIC SECTOR | COMMERCIAL





login:1



- Ministry for Primary Industries

visitor arrivals since 2011

90m to 330m

pre Covid

GDP per capita increases from

\$28k to \$41k \(\int \) since 2020





export earnings mask productivity levels and economic risk As a nation we work hard at being poor.

- Sir Paul Callaghan, 1947-2012





Putting our energy where it matters.

Presentation title goes here



This is a title page



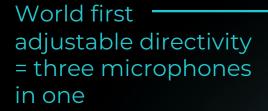
Thank you



Putting our energy where it matters.









Multiple simultaneous analogue outputs = capture target and ambient simultaneously

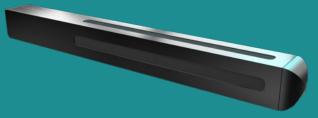
Optional real-time noise removal = clear audio in high noise environments Compact 80 element high-fidelity, high-sensitivity array = incredible quality over long distances



KONOSII

Reinventing the 'mic' through revolutionary software.





THE EVERYTHING MIC
Create any pattern in any
direction

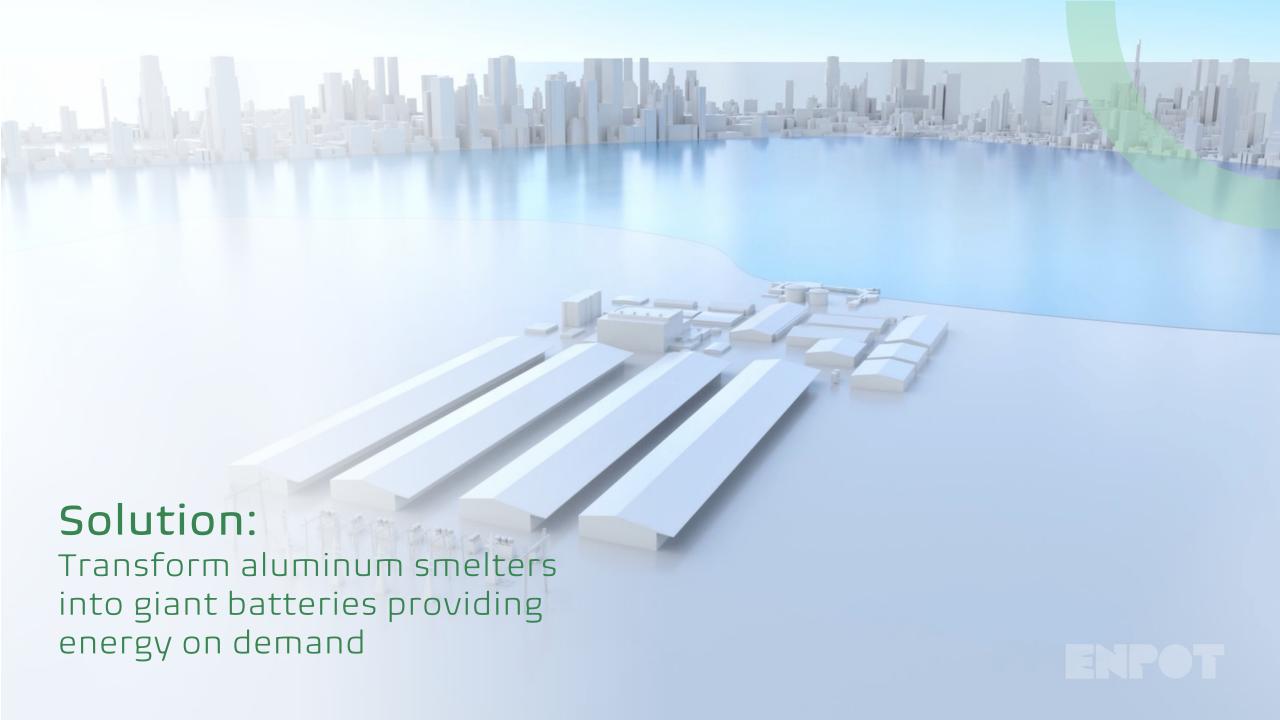
AN EDITABLE MIC Change directionality and sound after it has been captured.

SMART SOUND Localisation and signature detection tell us where sounds originate

CLEAN SOUND
Noise filtering, echo
cancellation and the
ability to replicate the
acoustic profile of any mic.

ALUMINIUM'S FLEXIBLE FUTURE





Ask

Raising USD\$10m

to Commercialise on sales pipeline in China

Contact: karyna@enpot.co.nz





Workflow and Content Automation

Solving the Greatest Challenge in the [Financial Services] Industry



PART 1

Future of Deal Flow

Understanding the

Last Mile Problem



The **Solution**

FileInvite Automates the Collection of Documents & Data in a Secure Customer Portal



Collect documents, data, live forms and eSignatures



Automatic Due Date Reminder Algorithm



In Portal Messaging instead of email







Business Changes Fast

Business in the Digital Age

28 July 2022 | Presenter Adam Ladley

Hudson Gavin Martin





Investor Presentation

November 2023

Andi Grant – CEO



Current complications

Yet therapy is not reaching patients





"

High throughput, access solutions, Cocoon technology and secured lymphoma asset all create opportunities for our partners to bring their therapies to our platform

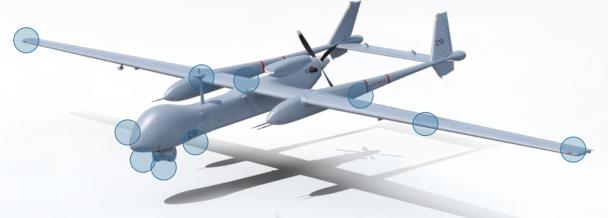
BioOra is set become the preferred platform for all other CAR T"



HQ 90 VTOL UAV

Advanced design and performance







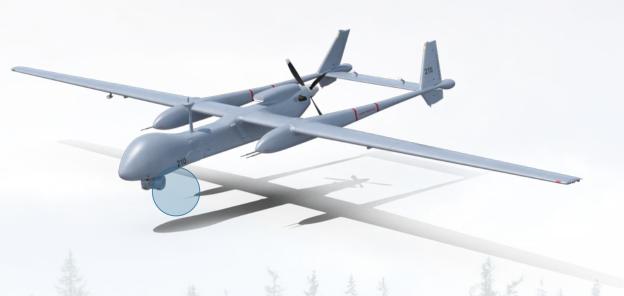


RIEGEL VUX LR Lidar

Global leader in advanced LiDAR systems













Our Questions



Experience

Can we... create an effective user journey to offer better healthcare than a physical clinic and create trust with users?



Data capture / Prioritisation

Can we... respond to the volume of work?



Trust

Can we... gain consent from users for the full health service we want to provide (before needing it)?



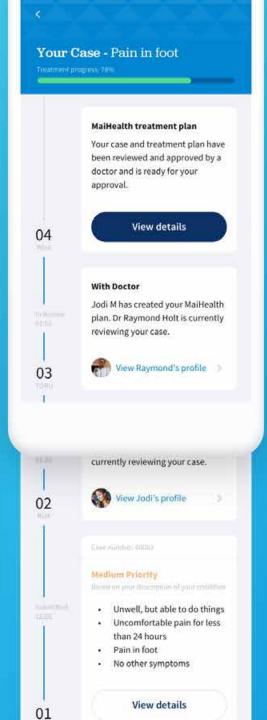
ake control of your health

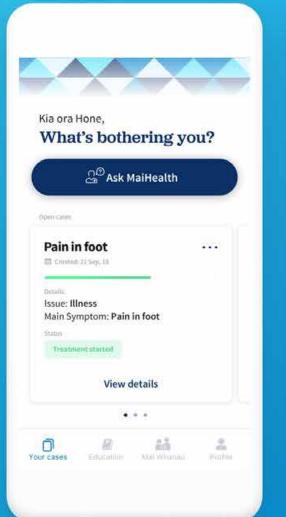
s that listen to what you have to say, ou know what's happening every step of the way.

. . .

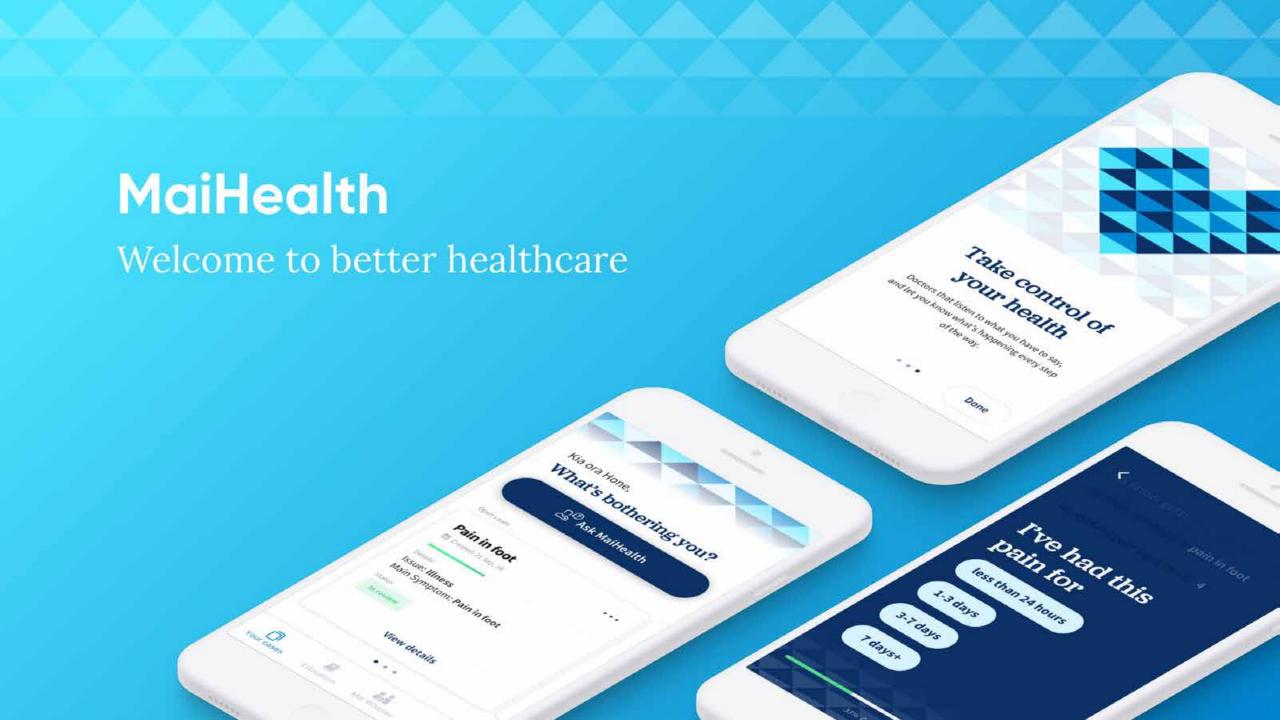
Done











NEW ZEALAND STORY





2021

MAKING NEW ZEALAND FAMOUS FOR MORE GOOD THINGS



2021

AGENCY PARTNERS UPDATE
PRESENTED BY NEW ZEALAND STORY



Searching for a better life for their people, our earliest settlers undertook one of the greatest feats of navigation, voyaging across the vast Pacific Ocean to become the Māori settlers of Aotearoa New Zealand.





To ensure his fellow workers had adequate time for rest and family, Samuel Parnell, one of the first European settlers in New Zealand, created the world's first 40-hour work week in October 1840.



Why Outset?

We see, pick and win the best deep tech deals in market

Our uniquely talented and experienced investment team and their amazing network sit at the nexus of top technical New Zealand and global talent.

World class facilities act as a drawcard for top companies and founders. We have a targeted fund, investing at early stages to maximise value for investors.



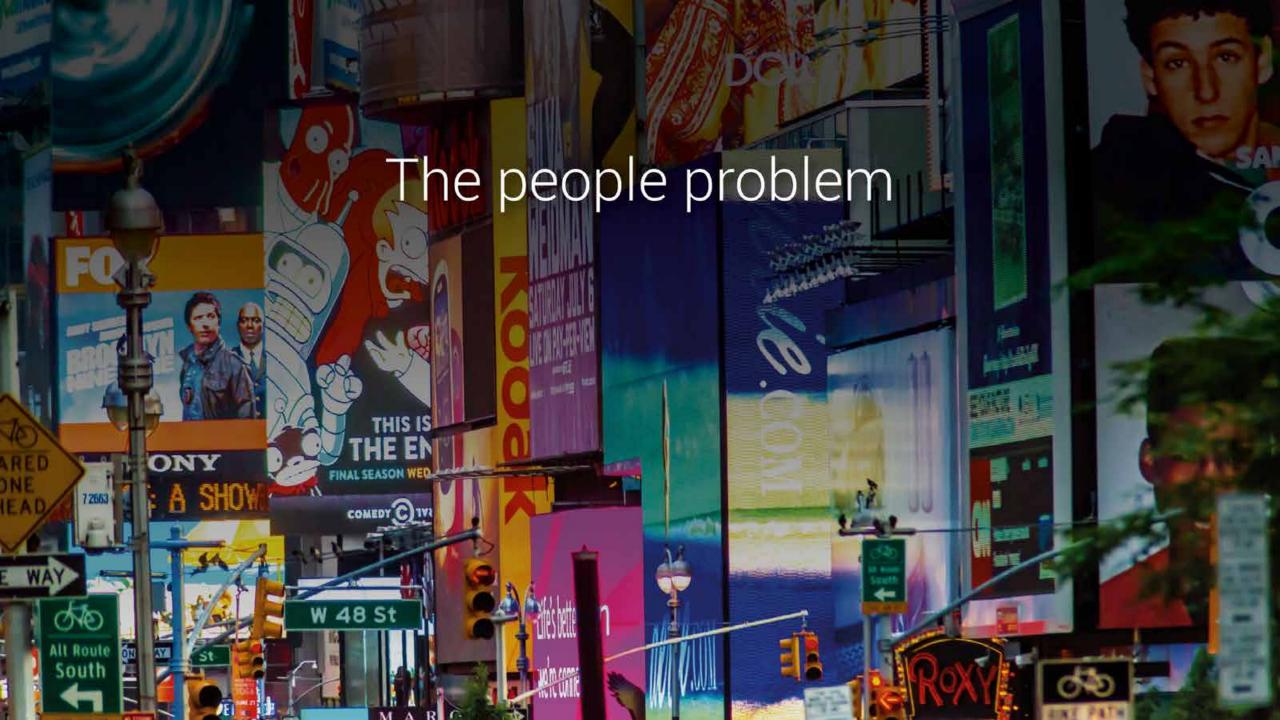








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15%+
UNIQUE CTR

Rev-Share

POSTR ~40%

TELCO ~60%

We're raising...

31

NZ\$6M PRE-MONEY VALUATION

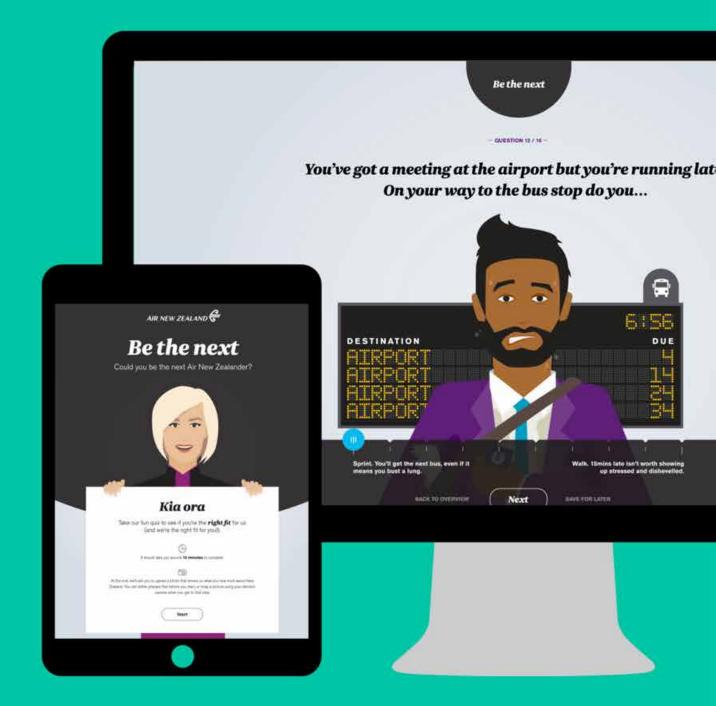


Weirdly is HR software.

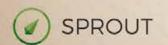
Better quality candidates.

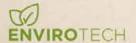
High performance cultures.

Speeding up recruitment.

















(O) SOTERIA

ENABLING ACCESS TO CAPITAL TO HELP COMMUNITIES THRIVE

PREPARED FOR: Kvest Investment Partners Group

Investments via the Soteria platform will only be available in New Zealand to wholesale investors or persons for whom disclosure under part 3 of the Financial Markets Conduct Act 2013 is not otherwise required. No offer will be available in any jurisdiction in which it is not permitted or authorised under applicable law, except pursuant to an applicable exemption. If you are not familiar with these rules, please consult with your professional adviser

THE **PROBLEM**

Soteria was created to address a gap in the market between New Zealand non-bank lenders who have large liquidity constraints, and investors that are looking for alternative, diversified, and over collateralised investments.

NON-BANK LENDERS

Lack of liquidity
Tight credit supply
Capital markets access
Limited use of tech



INVESTORS

Traditional investments
Limited choice
Lock-in periods
Lack of trust



HOW CAN YOU HELP?

FEEDBACK

Concerns

Clarity

What is exciting

What investors want to see

"

We communicate and solve challenging opportunities with like-minded entrepreneurs daily. We have the same vision and goals. We approach challenges from different angles with the same resolve and as a team, it makes us stronger and wiser. We are continually learning from each other..."







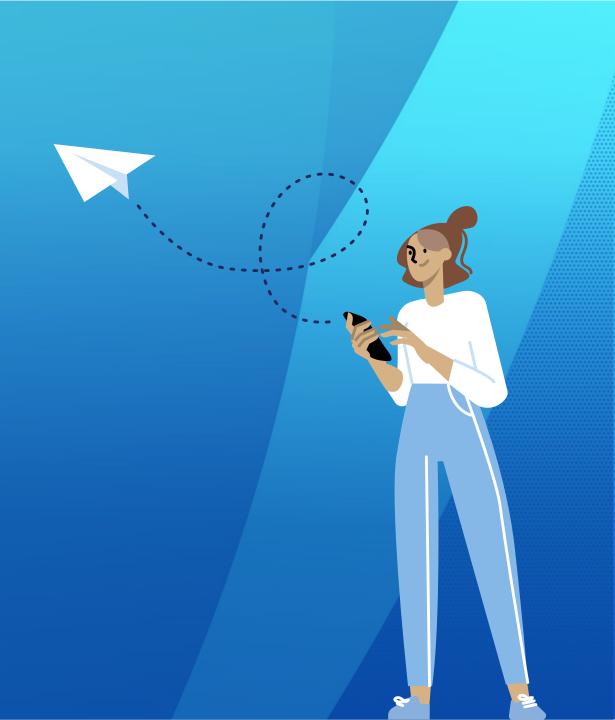
Masood Tayebi





Policy Champion | Negar Murray | 15 June 2022





ABOUT THE POLICY AND WHY

The Travel Policy provides principles and a framework for travel and related expenditure at Te Reo Tataki.

The policy covers various aspects of travel, including:

- Booking travel (flights and hotels)
- Allowances
- Rental cars and vehicle-related expenses

WHO NEEDS TO KNOW

This policy applies to all TVNZ employees and contractors.



Support policies@tvnz.co.nz

KEY THINGS TO KNOW

- The old Travel Policy and Per Diem Policy have merged into a single policy.
- 2. Approval is required prior to any travel expenditure and evidence of the approval is required for review.
- 3. Orbit, TVNZ's appointed Travel Management Agency, are to be used for both flights and accommodation.
- 4. Per diem claims are to include a clear description of the business purpose for the travel.
- 5. Meals may be claimed while working away from home.







Our goal

To advance the growth, success and diversity

of New Zealand's hi-tech industries and the people who work in them, and inspire the next wave of innovators



Our process

Recognition

Recognise and celebrate the organisations and people who are

Sharing

Connecting people and sharing information so people can earn from each other

NZ HI-TECH

Access

Allow more people to become part of the success of the Hi-Tech sector

Our initiatives

The Hi-Tech Awards

Celebrating New Zealand's most successful high-tech companies & individuals



Hi-Tech Education

Learning and sharing opportunities for our community

The Hi-Tech Endowment Fund

A legacy created by the sector, for the sector, to fund individuals development



Our beliefs

Potential We believe that technology is the greatest enabler of individual and economic success in New Zealand

Positivity We want to live in a happy, prosperous, and innovative New Zealand

Diversity & equity We want everyone to have the opportunity to take part in the sector's growth

Partnership We're part of an ecosystem and want to work with others

Our sector

What is the 'Hi-Tech' Sector?

Technology is the fastest growing sector in New Zealand with almost 29,000 companies across electronics, software, telecommunications, creative technology, agritech and biotechnology sectors generating close to \$9 billion in revenue big and grow new ideas using technology

Who are the 'Hi-Tech Trust'?

Passionate volunteers who are working to grow and promote the sector. The Hi-tech trust exists to help our people and our industries dream big and grow new ideas using technology



INTRODUCTION

New Zealand's early prosperity grew out of exporting three land-based commodities to the United Kingdom: meat, dairy and wool.

Food and fibre remain very important exports. Many initiatives, including those listed on the right, are aiming to create and capture greater sustainable value from these exports.

This Research Briefing presents results of research funded by <u>Our Land and Water</u> National Science Challenge, which identifies nine key elements of successful agri-food value chains from New Zealand.



PureAdvantage









Loading "Clan McDougall" with frozen meat for England, date and photographer unknown.

Source: Archives New Zealand



Section I

From Supply
Chains to Value
Chains





Case Study



